

Risk Analytics & Monitoring Dashboards – Delivery Schedule

Performance Assurance Board

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Owner/author	Jason Jackson	Purpose of paper	For Information
Classification	Public	Document version	V1.0
Summary	This paper sets out our planned schedule for the delivery of risk analytics and monitoring dashboards (RAMD), along with proposed Performance Standards in respect of industry performance against the associated risk areas.		

1. Risk analytics & monitoring dashboards, Performance Standards

- 1.1 We will produce dashboards for all risks detailed within the [Risk Evaluation Register 2020/21](#). These dashboards will support risk monitoring and help to steer performance assurance activity. We intend to keep the dashboards under regular review in order to ensure our monitoring regime is flexible and responsive to changing market conditions, in line with the strategic objectives set out in the [Risk Operating Plan 2020/21](#).
- 1.2 We will take this opportunity of establishing reporting metrics across each risk area to propose risk level Performance Standards against which industry performance will be monitored. These performance standards will be reviewed against data received from industry in respect of the cost of achieving a given Performance Standard. Performance Standards will subsequently be adjusted to ensure that they achieve an appropriate balance between the cost to industry in achieving and maintaining the standard and the cost to industry of failing to meet the standard.
- 1.3 The release schedule for the delivery of these dashboards and our initial proposal in respect of associated Performance Standards are set out within Appendix 1.
- 1.4 Appendix 2 provides detail of the various activities which will be undertaken in order to deliver the dashboards and proposed Performance Standards in respect of each risk area.

2. Lessons learned from the development of Risk 003 and 007 dashboards

- 2.1 Time and resource was expended developing templates and working practices in order to facilitate delivery of this analytics and monitoring dashboard suite. Initially the team took a more exhaustive approach to the review of data and development of reporting.
- 2.2 Much of the groundwork has now been laid for the development and release of analytics and monitoring against performance metrics relating to other risk areas.
- 2.3 In order to ensure that we get the maximum benefit from these dashboards as quickly as possible we have adopted an agile approach to delivery. In order to streamline delivery and achieve a more ambitious, yet achievable timeline we have:
 - a) Scaled back the level of detail of planned reporting;
 - b) Focused only on data we already have available and which is most relevant to the material impact of each risk area; and
 - c) Scheduled delivery of smaller but more frequent products.

- 2.4 We are still in the process of validating the outputs of our Risk 003 and 007 dashboards against customers' own data, however we are confident that the data is accurate. An anonymised preview of these dashboards is included within Attachment B.

3. Recommendations

- 3.1 We invite the PAB to:

a) **NOTE** the contents of this paper, the delivery schedule set out within the Appendix and the project timeline within the Attachment.

Appendices

Appendix 1 – Delivery schedule

Appendix 2 – Detailed project plan excerpt (Risk 005 and Risk 012)

Attachments

Attachment A – Project Timeline

Attachment B – Anonymised Beta Preview of Risk Dashboards

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Appendix 1 – Delivery schedule

Risk ID	Risk Title - The risk that...	Dashboards Built	Internal Release	External Release
003	SVA Metering Equipment is installed, programmed or maintained incorrectly including where Commissioning is performed incorrectly or not at all	19/10/2020	01/11/2020	Nov-2020
007	SVA Metered data is not retrieved, such that the proportion of estimated data being used in Settlement contributes to performance standards not being met	19/10/2020	01/11/2020	Nov-2020
005	A fault with SVA Metering Equipment is not resolved, such that metered data is recorded incorrectly or cannot be retrieved	29/11/2020	10/12/2020	Jan-2021
012	SVA Metering System technical details are created incorrectly	29/11/2020	10/12/2020	Jan-2021
023	A fault with CVA Metering Equipment is not resolved, such that Metered Data is recorded incorrectly or cannot be retrieved	28/01/2021	08/02/2021	Feb-2021
021	CVA Metered Data is not retrieved, or processed correctly, or at all, by the CDCA	28/01/2021	08/02/2021	Feb-2021
016	The energisation status held in SMRS or by any party in the Supplier Hub does not match the physical energisation status of the SVA Metering System	30/03/2021	10/04/2021	Apr-2021
013	Manual adjustments to Metered Data are not completed correctly, or at all	30/03/2021	10/04/2021	Apr-2021
001	SVA Metering Point is registered incorrectly or not at all, such that metered data is not collected or aggregated	29/05/2021	09/06/2021	Jun-2021
017	Exception reports are not sufficiently managed, such that material exceptions are not addressed at all or in a timely manner	29/05/2021	09/06/2021	Jun-2021
011	Unmetered Supplies volumes are calculated incorrectly or not at all	29/07/2021	09/08/2021	Aug-2021
019	A Volume Allocation Unit is registered incorrectly or not at all, such that the CDCA does not collect any or the relevant data	29/07/2021	09/08/2021	Aug-2021
032	Manual adjustments to CVA Metered Data are not completed correctly, or at all	27/09/2021	08/10/2021	Oct-2021
018	Revenue protection processes are not managed sufficiently, such that unrecorded energy volumes are excluded from Settlement	27/09/2021	08/10/2021	Oct-2021
022	Changes to CVA Metering Equipment are not notified to CDCA	27/11/2021	08/12/2021	Dec-2021
008	SVA metered data is not processed or transferred correctly, or at all	27/11/2021	08/12/2021	Dec-2021
014	Agents are not appointed or de-appointed correctly, such that SMRS is not complete or up to date, members of the Supplier Hub do not hold the correct MPID of other Hub members or the appropriate agents are not appointed	26/01/2022	06/02/2022	Feb-2022
034	The SVAA does not process or transfer the correct data or does not use approved default data.	26/01/2022	06/02/2022	Feb-2022
006	On a change of agent, Meter Technical Details are not transferred or processed correctly or at all, such that parties do not use the latest Meter Technical Details	28/03/2022	08/04/2022	Apr-2022
026	Aggregation Rules in CDCA are incorrect such that CVA Metered Data is not correctly aggregated and the energy volumes required for Settlement are incorrect or missing	28/03/2022	08/04/2022	Apr-2022
027	Trading Parties do not or are unable to pay Trading Charges fully or at all, such that it triggers an Event of Default	27/05/2022	07/06/2022	Jun-2022

015	SVA reference data is not created or transferred correctly, or at all	27/05/2022	07/06/2022	Jun-2022
030	The ECVAAs do not carry out processes correctly, such that output files are inaccurate	27/07/2022	07/08/2022	Aug-2022
010	On change of Data Collector, meter read history is incorrect or not transferred such that sufficient history is not available for validating and estimating energy volumes	27/07/2022	07/08/2022	Aug-2022
004	Changes to SVA Metering Equipment are not notified, such that all members of the Supplier Hub do not use the current Meter Technical Details	05/09/2022	16/09/2022	Sep-2022

Appendix 2 – Detailed project plan excerpt (Risk 005 and Risk 012)

Risk 005 RAMD Development	
Step 1 - Report Logic	
	Determine value of possible reporting
	Determine objectives of reporting
	Outline potential Test Ideas
	Evaluate available data
Step 2 - Build reporting for Risk Factor/Risk Measure A	
	Build Query to assess identified data
	Validate Query output Inc. efficiency of query review
	Build PowerBI display
	Create high-level dashboard mini
Step 3 - Implement reporting for Risk Factor/Risk Measure A	
	Validate reporting with BSC Parties
	Produce documentation for and explanation of reporting
	Document evidence to be used to support and validate reporting
Step 4 - Build reporting for Risk Factor/Risk Measure B	
	Build Query to assess identified data
	Validate query output Inc. efficiency of query review
	Build PowerBI display
	Create high-level dashboard mini
Step 5 - Implement reporting for Risk Factor/Risk Measure B	
	Validate reporting with BSC Parties
	Produce documentation for and explanation of reporting
	Document evidence to be used to support and validate reporting
Risk 012 RAMD Development	
Step 1 - Report Logic	
	Determine value of possible reporting
	Determine objectives of reporting
	Outline potential Test Ideas
	Evaluate available data
Step 2 - Build reporting for Risk Factor/Risk Measure A	
	Build Query to assess identified data
	Validate Query output Inc. efficiency of query review
	Build PowerBI display
	Create high-level dashboard mini
Step 3 - Implement reporting for Risk Factor/Risk Measure A	
	Validate reporting with BSC Parties

Produce documentation for and explanation of reporting
Document evidence to be used to support and validate reporting
Step 4 - Build reporting for Risk Factor/Risk Measure B
Build Query to assess identified data
Validate query output Inc. efficiency of query review
Build PowerBI display
Create high-level dashboard mini
Step 5 - Implement reporting Risk Factor/Risk Measure B
Validate reporting with BSC Parties
Produce documentation for and explanation of reporting
Document evidence to be used to support and validate reporting
Internal Release of RAMDs for Risks 005 and 012
Step 1 - Draft and issue internal comms (Offering training out to the wider business)
Step 2 - Training and UAT
Draft UAT work papers
Book training dates
Produce training materials for each risk
Deliver training
Set deadlines for UAT returns
Review responses through UAT and develop fixes
Step 3 - Issue updated comms regarding fixes
Draft revised UAT work papers
Set deadlines for UAT returns
Review responses through UAT and develop fixes
Step 4 - Transition to live support
Initial Performance Standards considered and proposed for Risks 005 and 012
Step 1 – Review historic industry performance and estimate future performance
Step 2 – Consider and propose initial performance standards
Estimate materiality of underperformance by Settlement Run
Estimate cost to industry of maintaining and of improving current performance levels
Propose range for Performance Standard balancing industry cost against risk impact
External Release of RAMDs for Risks 005 and 012
Step 1 - Draft PAB paper
Revise training material and document lessons learned from internal roll out
Draft paper and have it reviewed
Step 2 - PAB presentation
Present reporting to PAB
Document feedback from PAB and update reporting/supporting documentation
Step 3 - Update QPAR with relevant risk reports
Draft standard quarterly format for each risk report to be routinely updated