



The BSC Audit Approach

Central Systems and CVAMOA

30 JUNE 2022



Contents

02

The BSC Audit
approach

03

Operational
approach

04

Appendices

The contacts at KPMG in connection with this document are:



Nathan Cain
Partner, KPMG LLP

Tel: +44 (0)7557 631470
nathan.cain@kpmg.co.uk



Gavin Gardner
Manager, KPMG LLP

Tel: +44 (0)7468 768848
gavin.gardner@kpmg.co.uk

The BSC Audit Approach 2022/23

We will continue to deliver this work in two distinct streams:

- Central Systems and Central Volume Allocation Meter Operator (CVA MOA), which will remain within the scope of an ISAE (UK) 3000 Assurance Conclusion
- Supplier and Supplier Volume Allocation (SVA) Agents, which falls under the scope of the Process Assessment engagement.

Assurance Conclusion (ISAE (UK) 3000):

We will continue to issue an Independent ISAE (UK) 3000 Assurance Conclusion over Central Systems and CVA MOA.

The ongoing and upcoming changes, as part of the Kinnect programme, will be a fundamental transformation of BSC Central Systems operations. We hold regular inquiry meetings with Elexon to understand the scope and timings of the changes and their potential impact on our work. We will continue to monitor progress and adapt our approach accordingly.

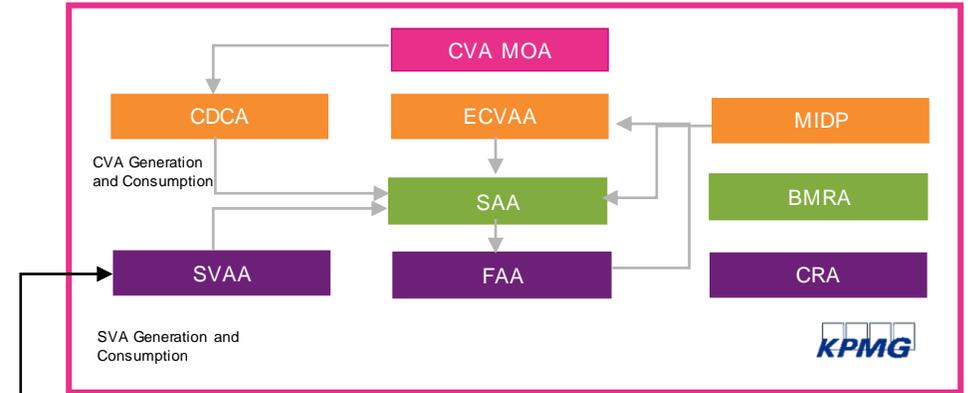
Data Modelling - The testing performed by the BSC Auditor will be supported and focused by the use of models and re-performance of calculations using data from a number of Parties within the industry. We utilise this data and models as part of the suite of tests we perform over the operation of the Central Settlements Systems.

Materiality - For the Assurance conclusion work over Central Systems and CVA MOA, the materiality threshold for the year ending 31 March 2023 BSC Audit is 1.2 TWh. We will issue a Reasonable Assurance Report and present it to Performance Assurance Board (PAB) in May 2023 and Panel in June 2023.

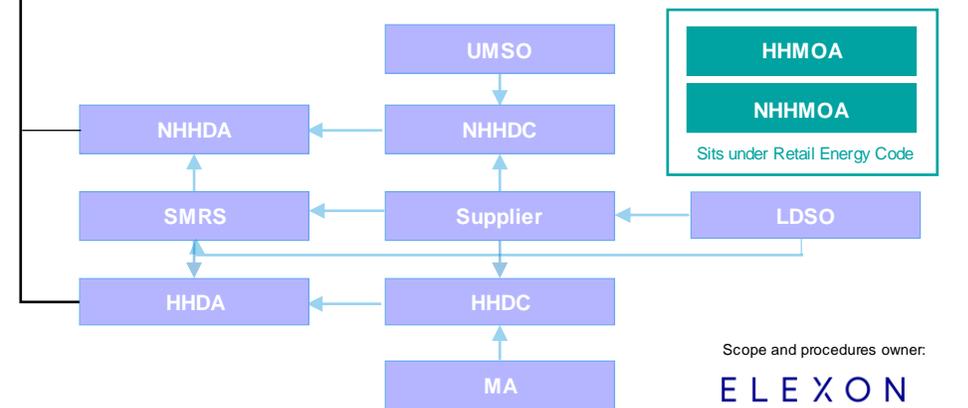
Process Assessment:

For the SVA Market, we will not be issuing a formal Assurance Conclusion over the SVA market. The diagram on the right outlines how the scope of the BSC Audit is split between Process Assessment (SVA Market) and the ISAE (UK) 3000 Assurance Conclusion (Central Systems and CVAMOsAs).

Assurance Conclusion (ISAE (UK) 3000) – CVA MOA and Central Systems



Process Assessment – SVA Market (BSC Parties and BSC Party Agents)



Scope and procedures owner:

ELEXON

Operational Approach: BSC Audit phases

1. Planning

2. Entity Engagement

3. Fieldwork and data modelling

4. Clearance meetings and reporting

1. Planning

Risk assessment and entity selection

For ISAE (UK) 3000 Assurance Conclusion work over CVA MOA and Central Systems, the scoping of entities and work programs will be done by KPMG with inputs from Elexon. Utilising information and available data, the risk associated with each market participant to the completeness, validity and accuracy of allocations and Settlement is determined. The sources of data include:

- Technical Assurance Agent (TAA) Audit and Technical Assurance of Metering (TAM) Findings;
- Number of (and changes in the number of) MPANs managed by the market participant and sum of Metered Volume (MWh);
- Open Audit Issues, including the length of time those issues have been open;
- Accumulated knowledge and experience of the industry and market participants;
- OSM knowledge with respect to changes in people, processes and systems at participants; and
- Output from the Qualification Service and re-Qualification requests.

In general, a rotational approach is followed to make sure that each market participant is subject to full scope assurance procedures at least once every four years in relation to CVA MOA agents. We will continue performing testing in three intensities: full, targeted and limited.

A separate Audit Selection Document which provides further details as to the rotational approach, selection criteria and market participants in scope for the BSC Audit Engagement is provided to Elexon for each assurance period.

The audited entity selection process and design of the assurance procedures are informed by the mapping of Industry Risks per the Risk Evaluation Register to relevant sections of the BSC, The Code Subsidiary Documents ('CSDs') and the BSC Audit Scope as set by PAB.

2. Entity Engagement

Audit Planning Memorandum ('APM') and Data Requests

Prior to the scheduled audit for each participant, a planning meeting will be held with nominated representatives at in-scope entities. For new market entrants, an extended planning meeting will be scheduled to introduce the BSC Audit. Prior to the planning meeting, a draft Audit Planning Memorandum ('APM') will be sent to each in-scope entity outlining the timeframes, key contacts and data requested.

The APMs for the 2022/23 BSC Audit period will provide further details on the work that will be performed, including a description of the processes that will be covered. This will allow entities to plan more effectively the meetings that will be held during the audits and the resources they will have to allocate to BSC Audit.

Operational Approach: BSC Audit phases (cont.)

1. Planning

2. Entity Engagement

3. Fieldwork and data modelling

4. Clearance meetings and reporting

3. Fieldwork and data modelling

Audits will generally take place between October 2022 and March 2023 and will be conducted remotely, unless otherwise agreed. The timing of this work will be agreed with entities during the entity engagement phase. We will aim to finish all audits by 31 March 2023. KPMG will also utilise intelligent scheduling of Party Audits to minimise the impact on Parties while retaining the level of assurance expected from the BSC Audit.

Detailed Testing

Detailed testing involves inspection of a selection of transactions and records at the entities where we are performing test to verify that they have been created and/or processed in compliance with the BSC or to establish completeness and accuracy at the data flow or metering system level information.

The number of items selected for detailed inspection at each entity will be determined dependent on the:

- Size of the population of items/number of transactions;
- Maturity of the processes operated by the entity;
- Knowledge, experience and skills of the process operators;
- Changes to IT systems at the entity;
- Inherent risks associated with the processes operated by the entity; and
- Open issues/observations relating to non-compliance with the BSC.

Data modelling techniques

The BSC contains complex calculations with respect to deriving generation and consumption, aggregation, allocation, apportionment and Settlement. A number of models will be utilised to support the BSC Audit. The models use source data provided by Market Participants and re-perform the calculations to check their arithmetical accuracy.

Specific data requests to support the operation of the models are included in the APM sent to in-scope entities.

Moderation

Moderation procedures will be performed to ensure consistency. This will involve reviewing all issues and their ratings to ensure they are applied consistently across all audited agents.

4. Clearance Meetings and Reporting

Observations

At the conclusion of each audit, the BSC Auditor will classify and rank observations based on whether they have resulted in a non-compliance with the BSC and whether it has resulted in a potential impact on the completeness and/or accuracy of Settlement, or not.

Operational Approach: BSC Audit phases (cont.)

1. Planning

KPMG will discuss observations with entities as they arise to determine compensating or mitigating activities in place at the entity. A clearance meeting will be held with entities to discuss and formally agree observations raised by KPMG.

To inform our Assurance Conclusion, the ratings for observations have been defined as follows:

- Settlement impacting non-compliance – a non-compliance with the BSC which, if uncorrected, will impact on the completeness and/or accuracy of Settlement. In this case we will assess the impact as High, Medium or Low, depending on the estimated overall potential impact (MWh) on Settlement;
- Management Letter Points (MLPs) - findings which have no Settlement impact
 - Immaterial non-compliance – a non-compliance with the BSC which is unlikely to have a direct impact on the completeness and/or accuracy of Settlement;
 - Process improvement – the BSC appears to have been complied with but the BSC Auditor has identified the potential for process and/or control improvements at the entity.

Reporting

Following clearance meetings, immaterial non-compliance and process improvement observations will be reported to the audited entity as MLPs, within an overall audit issues document that will set out the Settlement impacting non-compliances noted from our testing. The final issue document will be shared with Elexon.

2. Entity Engagement

3. Fieldwork and data modelling

KPMG will take into account any comments raised by entities on MLPs raised during the audit, but they will not be discussed in detail during clearance meetings.

All Settlement Impacting Non-compliances will be reported

Where non-compliances have resulted in an impact to Settlement the potential impact will be assessed across all affected MPANs and aggregated over the assurance period.

For the Assurance conclusion work over Central Systems and CVA MOA, a Reasonable Assurance Report will be issued and presented to the PAB and Panel. The materiality threshold for the year ending 31 March 2023 BSC Audit is 1.2 TWh. Where non-compliance has an aggregated Settlement impact greater than the materiality threshold, the CVA MOA and Central Systems Assurance Conclusion in the BSC Audit Report will be qualified by the BSC Auditor.

Issues of significance will be reported in full within the Reasonable Assurance Report. This section therefore contains matters which are of sufficient importance by their nature that we feel it appropriate to bring them to the attention of the recipients of the report. We will work with Elexon to produce “worst case” scenario error calculations and also report on key issues.

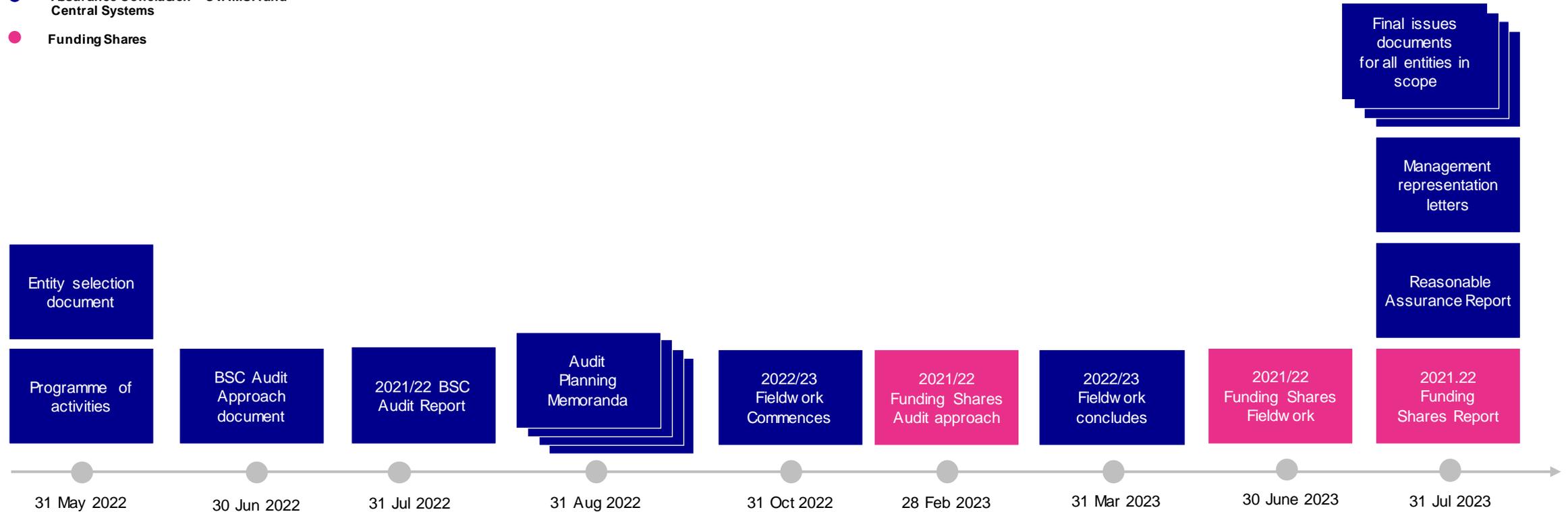
For Assurance Conclusion work, we will be requesting Elexon to submit a management representation letter prior to the Reasonable Assurance Report being issued.

4. Clearance meetings and reporting

Operational approach: BSC Audit phases (cont.)

An indicative time-line for delivery of the annual BSC Audit is illustrated below.

- Assurance Conclusion – CVAMOA and Central Systems
- Funding Shares



APPENDICES

APPENDIX 1 RISK APPROACH: SCOPING DETAIL 2022/23

APPENDIX 2 BSC AUDIT REQUIREMENTS

APPENDIX 3 RISK ASSESSMENT (INDUSTRY SPECIFIC)

APPENDIX 4 BSC AUDIT FINDINGS RATING METHODOLOGY

APPENDIX 5 GLOSSARY OF TERMS

Appendix 1 - Risk approach: Scoping detail 2022/23



Background and BSC requirements

Per Section H, paragraph 5 of the Balancing and Settlement Code ('the Code') the objective of the BSC Audit is to 'provide assurance (to such level as the Panel considers appropriate) that the provisions of the Code and Code Subsidiary Documents in relation to Settlement have been complied with in the Audit Year'. The detailed BSC requirements for the BSC Audit are provided in Appendix 2 of this document.

The provisions of the Code and Code Subsidiary Documents in relation to Settlement over which the Panel requires assurance are agreed annually and recorded in the 'BSC Audit Scope'. The latest BSC Audit Scope for the BSC Year '1 April 2022 to 31 March 2023' is published on Elexon's website.

For avoidance of doubt, we are planning to perform this work by using information available via investigation of processes, system configuration and flows. There will be no work performed by investigating the actual meters on sites (this will be covered by the TAA Audit). We are also not providing an ISAE (UK) 3000 Assurance Conclusion over SVA Parties.

Compliance for ISAE (UK) 3000 Assurance Conclusion will be assessed in line with the requirements, as documented in the Code and Code Subsidiary Documents, (BSCPs, CoPs or PSLs) which relate to the scope as defined by the Panel.

Section H of the BSC also requires that assurance is provided annually by the BSC Auditor that the provisions of the Code and Code Subsidiary Documents in relation to Funding Shares have been complied with in the Audit Year. Funding Shares is subject to alternative procedures and, as such, a separate Funding Shares Approach document will be produced.



CVA MOA and Central Systems ISAE (UK) 3000 Opinion (Assurance Conclusion)

KPMG LLP, as the BSC Auditor for the year ending 31 March 2023, will provide the BSC Audit Report which contains a reasonable assurance conclusion based opinion based on Settlement calculations and allocations over CVA MOA and Central Systems, with respect to the Balancing and Settlement Code and Code Subsidiary Documents. References to the BSC Assurance Conclusion in this 'BSC Audit Approach Document' relate to the KPMG Assurance Conclusion which forms part of the 'BSC Audit Report' and references to the 'BSC Audit Engagement' are to the Assurance work we are performing.

The Assurance Conclusion for the year ending 31 March 2023 will be in respect of Settlement Runs (as defined in Section U2.3.1a of the Balancing and Settlement Code) processed in the year ended 31 March 2023. Given that Settlement Runs occurring during the audit period are considered, errors identified may have arisen from Settlement Days spanning a 26 month period (approximately).

The BSC Auditor undertakes its procedures in accordance with International Standard on Assurance Engagements ISAE (UK) 3000 – 'Assurance Engagements other than Audits and Reviews of Historical Financial Information' issued by the Financial Reporting Council (FRC). The expression 'audit' used in connection with this engagement is determined to mean a reasonable assurance engagement performed in accordance with ISAE (UK) 3000 where referred to CVA MOA and Central Systems work.

Our reporting will take into account a number of factors including:

- Whether instances of non-compliance have resulted in a Settlement impacting error (in isolation or in aggregate); and
- Whether the issue has been, or will be corrected by the normal course of operation of Settlement, including the BSC Trading Disputes process

Appendix 1 - Risk approach: Scoping detail 2022/23



ISAE (UK) 3000 Assurance Conclusion Materiality

Materiality for the BSC Audit year ending 31 March 2023 will be 1.2 TWh as set out in the BSC Audit Scope for 2022/23.

The assessment of what is material is a matter of professional judgement and will be discussed between the BSC Auditor and Elexon prior to publication of the BSC Audit Report.



Consideration of other work in our Assurance Conclusion

- The Balancing Mechanism ('BM') Audit is conducted by the BM Auditor who is appointed by the Transmission Company pursuant to Section H paragraph 5.1.6 of the BSC.
- Section L of the Code requires that the TAA monitors compliance by Parties in relation to Half Hourly Metering System through spot visits at a representative selection of sites where Metering Equipment is installed. Instances of non-compliances should be provided to the BSC Auditor.

BSC Assurance Conclusion considers the work of the Process Assessment which feeds into Elexon Performance Assurance Framework (PAF), TAA and BM Auditor and will take into account issues which may have a material impact on the conclusion of the assurance work performed under the BSC Audit engagement as part of its ongoing risk assessment.

Appendix 2 - BSC Audit requirements

Section H paragraphs 5.1.2 to 5.1.4 of the Code sets out the objective and scope of the BSC Audit as follows:

'The objective of the BSC Audit is to provide assurance (to such levels as the Panel considers appropriate) that the provisions of the Code and Code Subsidiary Documents in relation to Settlement and in relation to the calculation of Funding Shares have been complied with in the Audit Year.'

The scope of the BSC Audit (save to the extent covered by the scope of the audit to be carried out by the BM Auditor under paragraph 5.1.6) shall include:

- The submission and application of standing and periodic data, used in connection with Settlement, by Parties and Party Agents
- The processes applied to such data pursuant to the Code and Code Subsidiary Documents;
- The determinations and calculations made by Market Index Data Providers in the provisions of Market Index Data (but only to the extent provided in the relevant Market Index Data Provider Contract);
- The determinations and calculations made by BSC Agents and BSCCo where it provides the Profile Administration Services for the purposes of Settlement; and
- The systems processes and procedures used and applied (by BSC Agents and BSCCo) for the purposes of or in connection with the foregoing.

The scope of the BSC Audit shall not include:

- The registration of Metering Systems in accordance with the Master Registration Agreement; and
- The application by BSCCo of the compensation provisions under Section M4.

The Scope of the BSC Audit is designed to meet the requirements of the Code and the Code Subsidiary Documents, subject to those areas specifically excluded in the 'Auditor Agreement'.

In determining the Scope KPMG made a number of assumptions with regards to the meaning of Section H paragraphs 5.1.2 to 5.1.4 and these are set out below:

- 'Settlement' – means the determination and Settlement of amounts payable in respect of Trading Charges (including Reconciliation Charges) in accordance with the Code (including where the context admits Volume Allocation);
- 'The submission and application of standing data and periodic data' – submission arises from the point of capture by the relevant Party Agent, unless otherwise indicated, and the data relates only to data used in or required by Settlement;
- 'The processes applied to such data' – validation, calculation and allocation performed on Settlement data by Party Agents; and
- 'BSC Agents for the purposes of Settlement' – the Technical Assurance Agent, the Teleswitch Agent and the Profile Administrator have been specifically excluded from the scope of the BSC Audit due to the technical nature of their activities.

The coverage of the fieldwork for the period for those Metering Systems physically located in England, Wales and Scotland.

CVA MOA and Central Systems ISAE (UK) 3000 Opinion (Assurance Conclusion)

Our scope for metering systems will encompass:

All Settlement Runs performed by the SAA in respect of Settlement Days from 1 April 2022 to 31 March 2023 in BSC Assurance Opinion;

As a result the Settlement Days that will be considered as part of the assurance period will approximately span a 26 month period.

For avoidance of doubt, coverage will exclude Post Final Settlement Reconciliation ('DF') Runs which will be considered as a corrective technique only.

Where a Settlement impacting error is detected, either by the BSC Auditor or by a BSC management process that will not be corrected through RF an assessment will be undertaken as to whether that error has been, or will be subject to correction via the BSC Trading Disputes procedure and the effectiveness of these processes assessed by the BSC Auditor. The Trading Disputes process is considered to be a corrective technique that includes both Extra Settlement Determinations ('ESD') and DF Runs.

Appendix 3 - Risk Assessment (industry specific)

Using the top Risks from the 2022/23 Risk Evaluation Register, we have set out the extent to which these will be considered by the Assurance Conclusion over CVA MOA and Central Systems. We have outlined five risks with the highest impact banding, but have also considered RER and other appropriate risks in completion.

Table on the right shows the CVA market and Central Systems risks ordered by impact band.

Impact Band	Industry Risk Reference	Industry Risk Description	BSC Parties Impacted
5	021	CVA Metered Data is not retrieved, or processed correctly, or at all, by the CDCA	CVA Meter Operator Agent, Non-Performance Assurance Parties
5	023	A fault with CVA Metering Equipment is not resolved, such that Metered Data is recorded incorrectly or cannot be retrieved	Registrant
5	027	Trading Parties do not or are unable to pay Trading Charges fully or at all, such that it triggers an Event of Default	Trading Parties
4	030	The ECVA does not carry out processes correctly, such that output files are inaccurate	Non-Performance Assurance Parties
3	022	Changes to CVA Metering Equipment are not notified to CDCA	Registrant, Licensed Distribution System Operator, CVA Meter Operator Agent, Non-Performance Assurance Parties
3	026	Aggregation Rules in CDCA are incorrect such that CVA Metered Data is not correctly aggregated and the energy volumes required for Settlement are incorrect or missing	Registrant, Licensed Distribution System Operator
3	028	NETSO does not submit or submits incorrect Settlement data	Non-Performance Assurance Parties

Appendix 3 - Risk Assessment (industry specific)

Using the top Risks from the 2022/23 Risk Evaluation Register, we have set out the extent to which these will be considered by the Assurance Conclusion over CVA MOA and Central Systems. We have outlined five risks with the highest impact banding, but have also considered RER and other appropriate risks in completion.

Table on the right shows the CVA market and Central Systems risks ordered by impact band.

Impact Band	Industry Risk Reference	Industry Risk Description	BSC Parties Impacted
2	019	A Volume Allocation Unit is registered incorrectly or not at all, such that the CDCA does not collect any or the relevant data	Registrant, Licensed Distribution System Operator, CVA Meter Operator Agent
2	020	CVA Metering Equipment is installed, programmed or maintained incorrectly including where Commissioning is performed incorrectly or not at all	Licensed Distribution System Operator, CVA Meter Operator Agent, Non-Performance Assurance Parties
2	032	Manual adjustments to CVA Metered Data are not completed correctly, or at all	Registrant, Non-Performance Assurance Parties
1	024	CVA reference data is not created or transferred correctly, or at all	Registrant, Licensed Distribution System Operator, Non-Performance Assurance Parties
1	029	The SAA's calculations and processing are incorrect or use incorrect data	Non-Performance Assurance Parties
1	031	The FAA does not accurately process Trading Charges or calculate ad-hoc charges correctly, such that Advice Notes are incorrect	Non-Performance Assurance Parties
1	033	An Interconnector Administrator does not submit, or submits inaccurate BM Unit Metered Volume data	Non-Performance Assurance Parties
1	034	The SVAA does not process or transfer the correct data or does not use approved default data.	Data Aggregator, Non-Performance Assurance Parties

Appendix 4 - BSC Audit Findings Rating Methodology

Overview

The categorisation of reporting findings will not change from previous years. The findings are categorised as either Issues or Management Letter Points ('MLP's) depending on whether there is a potential impact on the completeness and/or accuracy of Settlement.

An impact rating of High, Medium or Low is applied to each issue arising from the Assurance Conclusion.

Ratings will be applied by the BSC Auditor using its professional judgement. A number of underlying principles which provide guidance as to how this will be applied are set out in this document.

Issues will be considered across the entities in scope by the BSC Auditor at an issues 'moderation' meeting to ensure the determination of ratings is consistent



How each finding will be considered?

Each finding will be individually determined but will also be considered in the context of similar findings raised on other entities.

Two entities may have the same underlying issue but if one entity has a mitigating process or control and is responsible for a much lower error rate, impact or residual risk as a result, then a different impact rating may apply.

One split moderation session will be performed during the year, following completion of the fieldwork at all market participants. The aim of this session is to ensure a ratings consistency across each of the entities in scope.



Ratings for findings have been defined as follows:

- **Settlement Impacting Non-Compliance** – a non-compliance with the BSC that, if left uncorrected, may have an impact on the completeness and/or accuracy of Settlement. In this case we will assess the impact as High, Medium or Low, depending on the estimated overall potential impact on Settlement.
- **Immaterial Non-Compliance** – a non-compliance with the BSC that is unlikely to have a direct impact on the completeness and/or accuracy of Settlement. These observations will be categorised as 'Management Letter Points' (MLPs); and
- **Process Improvement** – the BSC appears to have been complied with but the BSC Auditor has identified the potential for process improvements at the entity in scope. These observations will also be categorised as 'Management Letter Points' (MLPs).

Appendix 4 - BSC Audit Findings Rating Methodology

How will we determine the impact of these factors?

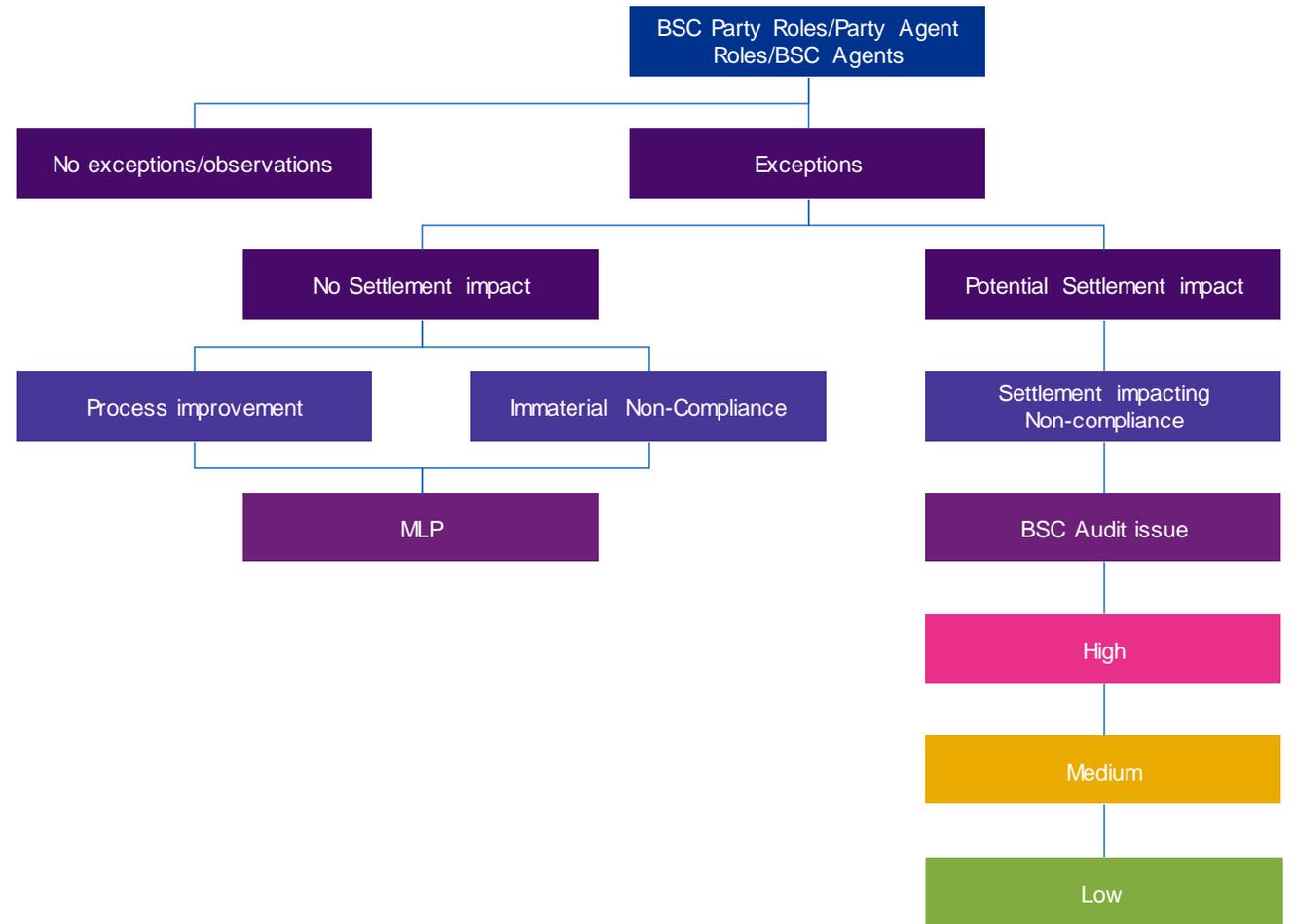
For each Settlement Impacting Non-Compliance issue we will rate these as High, Medium or Low after gaining an understanding of the following:

- Nature of the issue;
- Extent of potential impact of the issue on Settlement in MWh;
- Improvement / deterioration (both quantitatively and qualitatively) since the previous BSC Audit;
- Whether the number and/or nature of exceptions indicates the issue is pervasive or more widespread;
- Impact of the issue on other Audited Entities or Trading Parties;
- Extent to which a compliance issue might impact other issues (especially those which have a direct impact on Settlement); and
- Existence of any mitigating factors (see below).

Mitigating factors might include the following:

- Other controls or procedures applied by the entity that reduce the potential impact of the error/non-compliance arising
- Whether the issue has been resolved in the BSC Audit period (the importance of the issue remains the same but the required focus to be placed on it by Elexon/PAB will be less)

The diagram on right summarises the rating methodology followed for Assurance Conclusion work.



Appendix 5 - Glossary of terms

Acronyms used in this document have the following meanings (as defined in the Balancing and Settlement Code), unless otherwise stated.

Acronym	Definition	Acronym	Definition	Acronym	Definition
Approach	BSC Auditor's Audit Approach for the year ended 31 March 2023	EFR	Error and Failure Resolution	PAB	Performance Assurance Board
Audit Year	Year ended 31 March 2023	Elexon	Elexon Limited	PAF	Performance Assurance Framework
BM	Balancing Mechanism	ESD	Extra Settlement Determinations	Panel	BSC Panel
BMRA	Balancing Mechanism Reporting Agent	FAA	Funds Administration Agent	PAP	Performance Assurance Party
BMU	Balancing Mechanism Unit	HHDA	Half Hourly Data Aggregator	Reasonable Assurance	Assurance which provides the user of the report with a relatively high degree of comfort that the subject matter is not materially misstated.
BSC	Balancing & Settlement Code	HHDC	Half Hourly Data Collector	SAA	Settlement Administration Agent
BSCCo	Balancing & Settlement Code Company	HHMOA	Half Hourly Meter Operator Agent	SSM	Statement of significant matters
BSCP	Balancing & Settlement Code Procedure	LDSO	Local Distribution System Operator	SEAE	Suppliers Energy Allocation Error
CDCA	Central Data Collection Agent	MA	Meter Administrator	Statement	Statement of significant matters
Central Systems	BSC Central Services	MDD	Market Domain Data	SMRS	Supplier Meter Registration Service
Code	Balancing and Settlement Code	MIDP	Market Index Data Provider	SVA	Supplier Volume Allocation
CSD	Code Subsidiary Document	MLP	Management Letter Point	SVAA	Supplier Volume Allocation Agent
CRA	Central Registration Agent	MPAN	Metering Point Administration Number	TAA	Technical Assurance Agent
CVA	Central Volume Allocation	MOA	Meter Operator Agent	TAM	Technical Assurance of Metering
CVA MOA	Central Volume Allocation Meter Operator Agent	MWh	MegaWatt Hour(s)	TDC	Trading Disputes Committee
DA	Data Aggregator	NHH	Non Half Hourly	TWh	TeraWatt Hour(s)
DF	Dispute Final Run	NHHDA	Non Half Hourly Data Aggregator	UMSO	Unmetered Supplies Operator
DTN	Data Transfer Network	NHHDC	Non Half Hourly Data Collector		
ECVAA	Energy Contract Volume Aggregation Agent	NHHMOA	Non Half Hourly Meter Operator Agent		



© 2022 KPMG LLP, a UK limited liability partnership and a member firm of the KPMG network of independent member firms affiliated with KPMG International Cooperative (“KPMG International”), a Swiss entity. All rights reserved.

The KPMG name and logo are registered trademarks or trademarks of KPMG International. | CREATE: CRT103591A